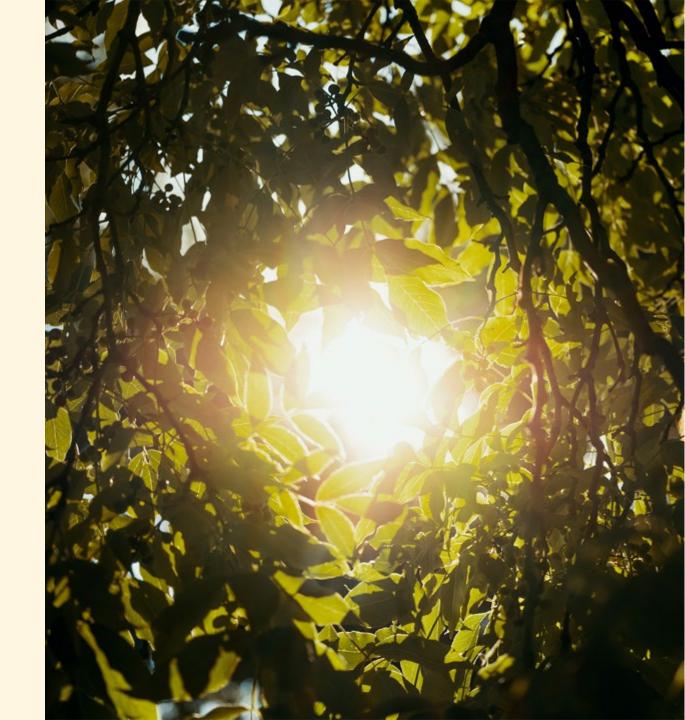


### Capitalising on attractive market growth

- Seek organic growth through rebalancing the product mix, an optimal distribution mix and improved analytics
- Strengthen risk management and pricing capabilities
- Improve efficiency through process standardisation, digitalisation and automation

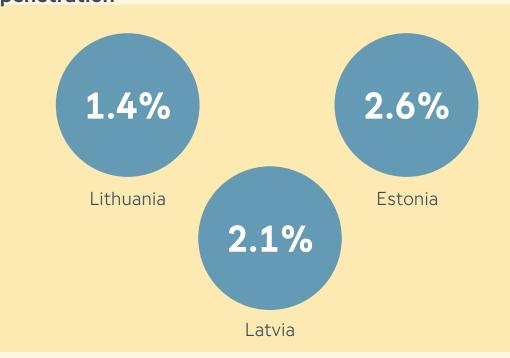


#### Strong outlook for market growth in the Baltics

#### Promising economic growth outlook<sup>1)</sup>



### Immature insurance markets with low insurance penetration<sup>2)</sup>



2) OECD Insurance indicators - Penetration

<sup>1)</sup> IMF World Economic Outlook (GDP Real + CPI, Forecasted figures for 2021-2023)

#### Solid core capabilities





## Focus areas going forward

### **Grow premiums**

- Increase sales on digital platform
- Optimise distribution through mixed channels, including seeking new partnerships
- Rebalance the product mix by targeting health, property and travel insurance
- Increase sophistication in data analytics



#### Improve portfolio profitability

- Strengthen tariff and pricing competences
- Enhance risk management and pricing processes
- Implement data driven renewal processes

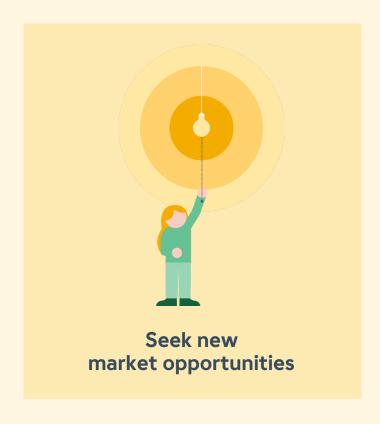


#### Ensure efficient operations and sustainable solutions

- Improve claims automation and focus on online claims reporting with straight through processing
- Increase efficiency through process optimisation initiatives
- Contribute to a safer
  society and reduced carbon intensity



### Ready for execution









# Key priorities to capitalise on attractive market growth

- Seek organic growth through rebalancing the product mix, an optimal distribution mix and improved analytics
- Strengthen risk management and pricing capabilities
- Improve efficiency through process standardisation, digitalisation and automation

